PASSING THE BUCK

Economics of Localizing Aid: A Case Study of a Pooled Fund in the Middle East



A 2022 study - "Passing the Buck: The Economics of Localising Aid" - estimates that local intermediaries could deliver programming that is 32% more cost efficient than international intermediaries, by stripping out inflated international overhead and salary costs. Applied to the Official Development Assistance (ODA) funding flows allocated to UN/INGOs in 2018 (\$54bn), this would equate to cost efficiencies of US \$4.3bn annually.

The Share Trust was asked by a bilateral donor to construct a similar analysis using country specific data for a \$60m bilateral-funded Alternative Pooled Fund ("APF") model in the Middle East. The study finds that redeploying funds from an international partner to a local partner would result in **cost** efficiencies of 13.6% on salaries and overheads alone, realizing \$545k in savings that can be used to deliver against unmet humanitarian needs.

Fig 1. Shifting funding to local partner



The APF was developed specifically to balance the Country Based Pooled Fund (CBPF) approach with a more localised approach to delivering humanitarian assistance in a protracted crisis. The Country Based Pooled Fund (CBPF) channels 50% of its funding to local actors, compared with the APF which channels 72% of funding. Applying cost efficiency gains of 13.6% as a result of localized overhead and salary gains, the APF has already increased cost efficiency by \$1.8m on its spend to date. If the CBPF were to shift its funding to a similar profile, it could realize efficiency gains of \$3.3m in a single year.

Fig 2. Cost efficiencies of shifting funding to local partner



